Our purpose

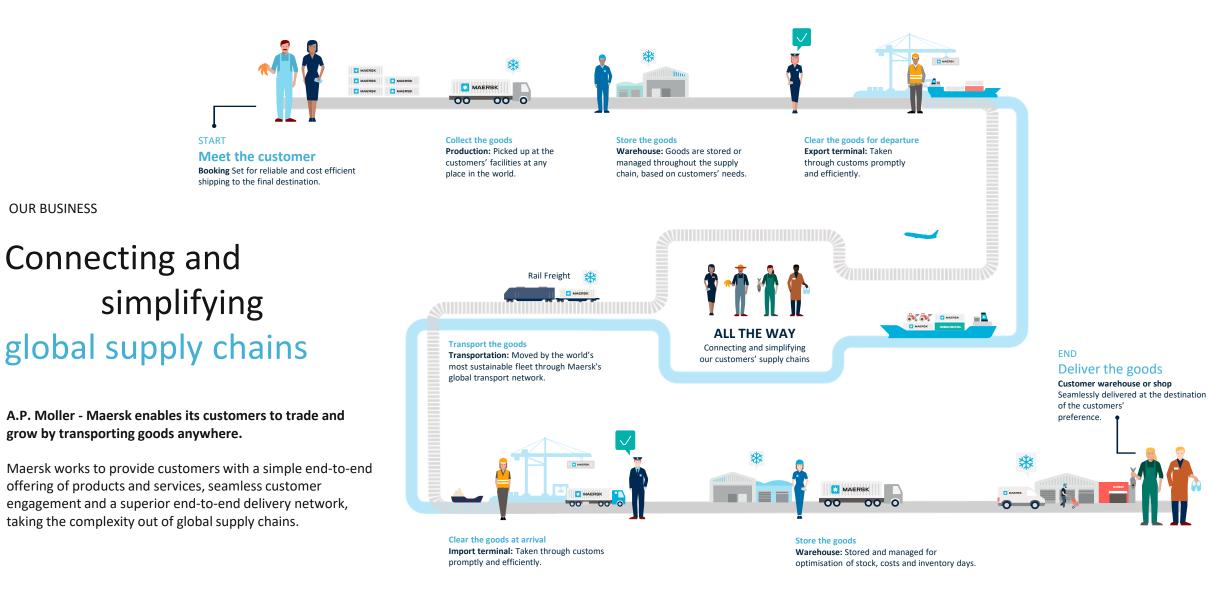
To improve life for all by integrating the world



Our APMT purpose

Seamlessly integrating land and sea to ensure supply chains are safe and undisrupted



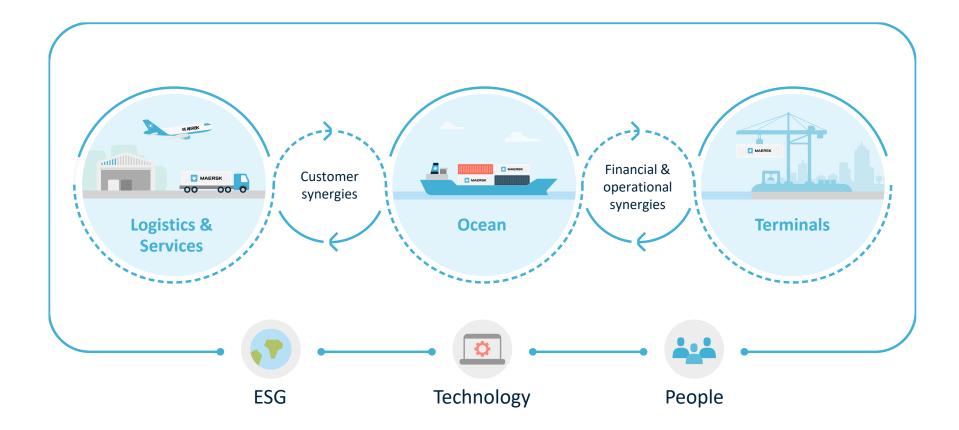


MAERSK

3 A.P. Moller - Maersk

OUR BUSINESS

Integrator strategy: We stay the course and grow our momentum





Driven by Purpose Guided by Values ALL THE WAY



Empowered by our heritage and values

Our Values guide our business every day and ensure that we can do business tomorrow.



External trends and customer needs are shaping our Strategy 2030Who we are



External trends and customer needs are shaping our Strategy 2030



Trade and logistics trends are shaping a new reality





Labour shortage

Fewer stevedores available on the markets

Polarisation

Trade and manufacturing swings due to geopolitical shifts impacting cargo flow and concession tendering

Consolidation

Supply/demand balance under strong pressure.

Customer base expected to concentrate through acquisitions, both vertical and horizontal, or alliances.



Digitalisation

Continuous focus across the transport and logistic landscape to seamlessly connect equipment, customers and operators

Climate change

Imperative to neutralise carbon emissions

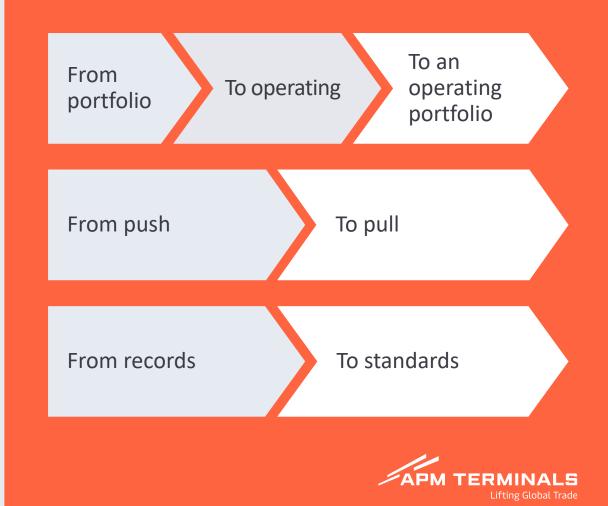




Emerging trends shaping customer needs



APM Terminals is transforming to meet the new reality



*By customers we understand both concession grantors and shipping lines

Based on those shifts and with the solid foundations established since 2017, we are opening a new chapter of APMT's history

	Heritage operations 1958-2001	Independence & growth 2001-2017	Performance turnaround 2017-2023	Targeted growth 2023 onwards
Focus and role of APMT:	Establish a foothold in terminal operations as a service to the Maersk Line network	Create standalone value by growing with expanding container trade; continue serving Maersk Line	Clean up existing portfolio; elevate maturity of operations; improve organizational health	Leveraging unique capabilities, delivering standalone value while continuing to secure strategic capacity
Growth trajectory:				
Financial performance quality:				



Strategy 2030: Being the best terminal company for all stakeholders

