



OMERA KHAN

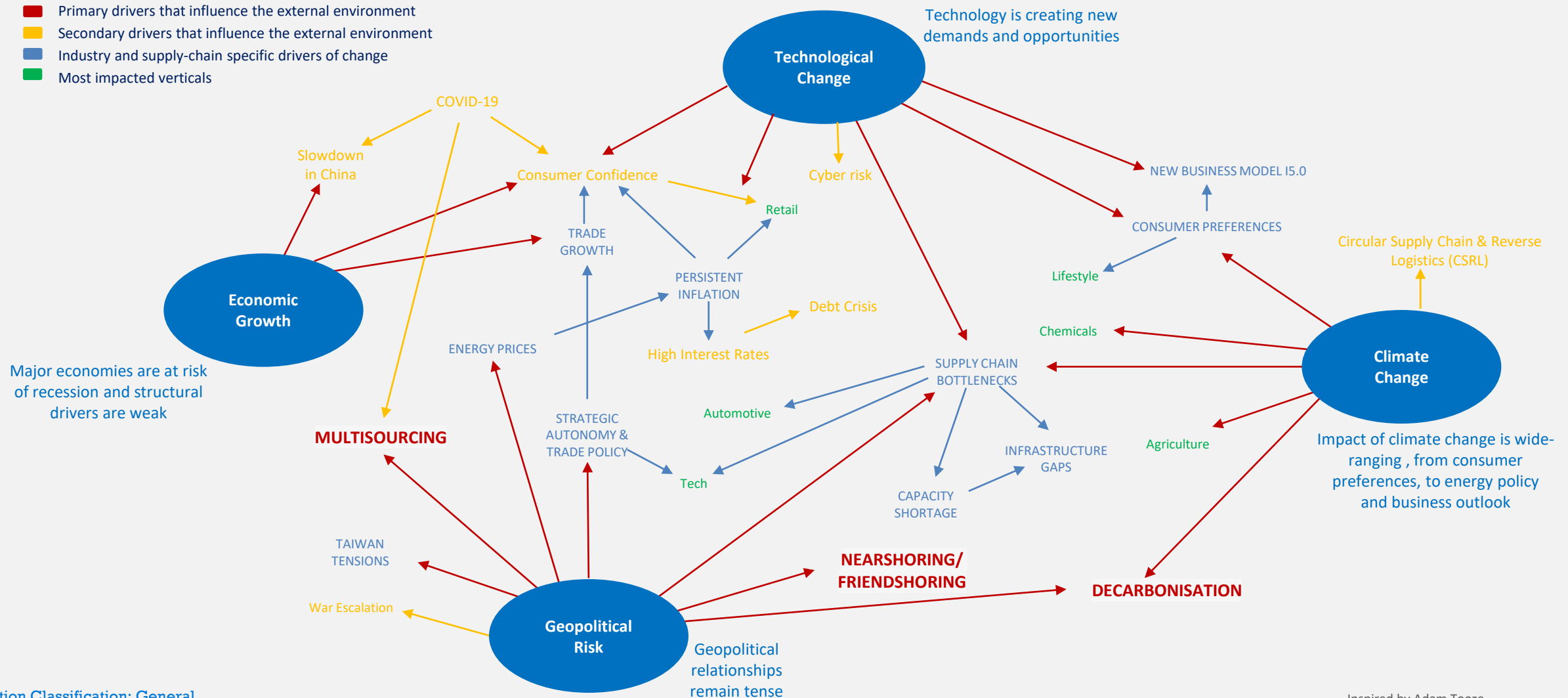
AN INSPIRING BUSINESS PERSPECTIVE

# Navigating supply chains through a polycrisis

TOC Europe Rotterdam 11- 13 June 2024

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# ...disruptive landscape: a polycrisis framework...



# ...sovereign supply chains ...



## Covid + Unstable Trading Relations + Climate-related risks have awakened governments to supply chain risk

- From bilateral treaties to de-globalization
- From trade collaboration to trade wars
- Risk of overcapacity that is quickly becoming redundant
- Survival is based on finding new ways of creating value for your clients - act as a network orchestrator

# ...the four pillars of supply chain excellence...

## Responsiveness:

In conditions of increased supply and demand uncertainty the ability to rapidly adopt or reconfigure the supply chain becomes critical

## Reliability:

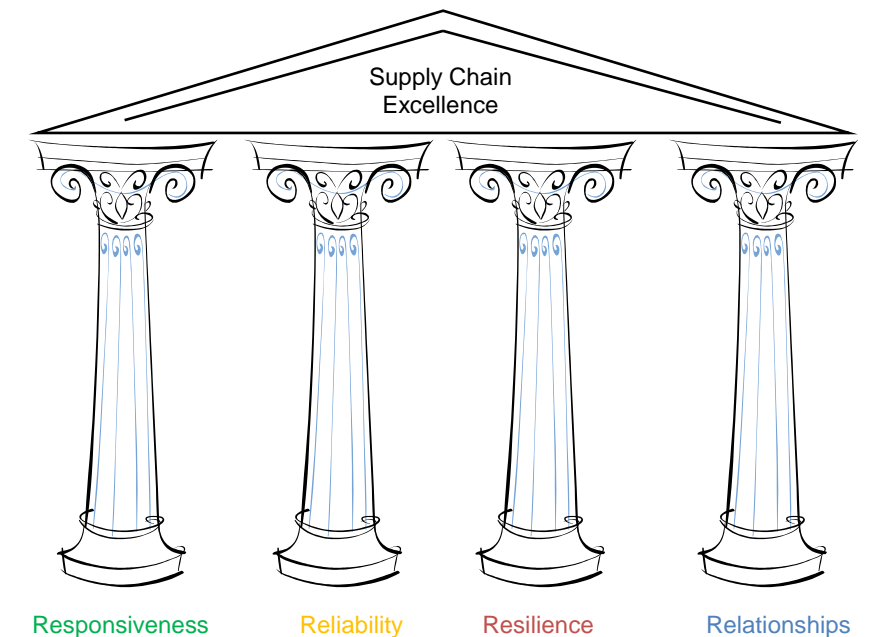
Unreliable processes create uncertainty and variability. Equally, lack of visibility adds to uncertainty.

## Resilience:

Today's turbulent and volatile markets require supply chains that are capable of dealing with the unexpected and the unplanned.

## Relationships:

As supply chains become more complex and as out-sourcing increases dependency on suppliers, the need for relationship management increases.



# ...in summary...



**Polycrisis** reveals the causation effects of risks piling on to one another, risk management is no longer enough seek to improve resilience



The **circular economy** is a paradigm shift impacting global supply chains. The acceleration of this shift and market projections suggest a clear upward trend.



**Global regulations** are enforcing supply chains to shift from global to more localised. Reverse logistics in some verticals could require more local and region level set ups.



**Technological integrations** will be crucial to track and manage products through their lifecycle, offering coordinated visibility and transparency of products and their components

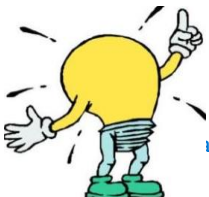


**Sovereign supply chains** – government participation is increasing and changing the landscape for manufacturing



**Dare to disrupt** – don't let legacy solutions get in the way

**Organisations that are able to adapt more quickly to change are the ones most likely to thrive**





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## THANK YOU

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